

California Department of Education

Expanded Learning Division

21st Century Community
Learning Centers
(21st CCLC)
Elementary/Middle School (E/M)
Program
Frequently Asked Questions
(FAQs)

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**21st Century Community Learning Centers Program
FAQs**

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**California *Education Code* for can be found
for [21st CCLC here](#)**

21st Century Community Learning Centers Program FAQs

I. Legislative Authorization for the 21st Century Community Learning Centers Program

A. Every Student Succeeds Act

1. Q—What legislation provides funding for the 21st Century Community Learning Centers (21st CCLC) Program?

A—The Every Student Succeeds Act (ESSA) was signed into law on December 10, 2015. The ESSA or reauthorization of the Elementary and Secondary Education Act, takes effect in school year 2016–17. The ESSA provides funding for and maintains the 21st CCLC Program as a stand-alone program that supports expanded learning programs.

B. 21st Century Community Learning Centers Grant

2. Q—What is the 21st CCLC Grant?

A—The 21st CCLC grant was launched in 1994 with the first round of funding in 1995. The first allocation to California occurred in 1997 with Senate Bill (SB) 1756. The 21st CCLC grant was created to provide opportunities for the following entities to establish programs that are based on local needs:

- Local educational agencies (LEAs), including school districts, county offices of education (COEs), direct-funded charter schools, institutions of higher education
- Community-based organizations (CBOs), including faith-based organizations
- Indian Tribe or Tribal Organization
- Another public or private entity
- Consortia of two or more of the above agencies, organizations, or entities

This state-administered, federally-funded program provides five-year grant funding to establish or expand, expanded learning programs that provide disadvantaged students (particularly students who attend schools in need of improvement) with academic enrichment opportunities and supportive services to help the students meet state and local standards in core content areas. The programs are created

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through partnerships between schools and local community resources, and must meet program compliance requirements. Under ESSA, priority will be given to applicants who intend to:

- Serve students who attend schoolwide Title I schools implementing comprehensive support and improvement activities
- Enroll students who may be at risk for academic failure, drop out, criminal or delinquent activities, or who may need positive role models, as well as their families
- Submit a joint application from an LEA and a CBO or another public or private entity
- Add or expand accessibility to high quality expanded learning programs

3. Q—When are the 21st CCLC grant applications submitted to the California Department of Education (CDE) for funding?

A—The 21st CCLC grant funding follow five-year cycles—Request for Applications (RFA) are posted for three consecutive years, followed by a two year break. When funding is available, the 21st CCLC funding are generally released in the fall. Applications are generally due three months after the RFA is posted.

To obtain information about the 21st CCLC RFA requirements and process, go to the CDE Funding and Fiscal Management Web page at <http://www.cde.ca.gov/ls/ba/as/fiscal.asp>.

4. Q—Can 21st CCLC grantees or applicants be readers at the 21st CCLC Readers' Conference?

A—No. The U.S. Department of Education does not allow the current 21st CCLC grantees or applicants to be readers at the 21st CCLC Readers' Conference.

5. Q—Can 21st CCLC grantees use funds to apply for new or additional funds?

A—No. Grantees cannot use existing 21st CCLC funds to apply for additional grant funding.

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6. Q—How much can grantees receive in 21st CCLC funding per year?

A—The California *Education Code (EC)* sets the maximum total after school grant amount at \$112,500 per year for elementary schools and \$150,000 per year for middle and junior high schools (*EC* Section 8482.55[c]). Ninth grade can only be funded if it is part of a middle/junior high school.

7. Q—Is there a minimum grant amount for after school programs?

A—Yes. The minimum grant amount for the base after school grant is \$50,000 per site per school year (*EC* Section 8484.8 [f]).

C. Renewals

8. Q—What is the process to renew a 21st CCLC grant?

A—The *EC* clearly states that a program receiving a grant is not assured of grant renewal from future state of federal funding at the conclusion of the grant period. One priority point will be awarded to all program sites that have had a 21st CCLC grant in the past. To see the list of all of the priorities, refer to question 2. (*EC* Section 8484(a) (*EC* Section 8484.8[e][7])).

II. Grant Administration and Accountability

A. Award Notification and Funding Period

9. Q—How will LEA grantees receive notification of funding?

A—After final approval by the CDE, a list of funded grantees is posted on the CDE Funding and Fiscal Management Web page at <http://www.cde.ca.gov/ls/ba/as/fiscal.asp>. Grantees will receive a Grant Award Notification (AO-400), which is the formal notification of the award indicating the amount of funds allocated annually.

The *EC* requires that the AO-400 be signed by the Authorized signatory and returned to the CDE before receiving the first 65 percent installment of the grant award (*EC* Section 8483.7[d]).

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10. Q—What is the duration of the 21st CCLC grant funding?

A—The grant period for 21st CCLC funding is five years (*EC* Section 8484.8[e][3]).

B. Reporting Requirements and Due Dates

11. Q—Where can grantees obtain information about reporting deadlines?

A—All mandated attendance, fiscal, and evaluation report submission deadlines are posted on the CDE Reporting Due Dates Web page at <http://www.cde.ca.gov/ls/ba/as/duedates.asp>.

12. Q—What types of reports are grantees required to submit to the CDE?

A—The *EC* requires that all grantees must submit to the CDE an annual budget (*EC* Section 8484.8[b][3]), two [semi-annual attendance reports](#) (*EC* Section 8483.7[a][1][A]), four [quarterly expenditure reports](#) (*EC* Section 8484.8[b][4]), and the [Annual Outcome-Based Data for Evaluation](#) (*EC* Section 8484[a]).

C. Late-Arrival Policy and Early Release Policy

13. Q—Are before school programs required to have a late-arrival policy?

A—Yes. The *EC* states that every before school program must operate for one and one half hours each regular school day and establish a policy for reasonable late daily arrival of students to the program. This policy should address issues similar to those discussed in the early-release policy section below (*EC* Section 8483.1[a][1]).

14. Q—Are after school programs required to have an early-release policy?

A—Yes. The *EC* requires every after school program to establish a policy regarding reasonable early-release of students from the program (*EC* Section 8483[a][1]).

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Promising Practices—The early release policy addresses the reasons for the early release of pupils from the after school program. The early release policy documents the reason for early release to allow programs to count student attendance for the day. However, the use of the early release policy should be the exception and not the rule. It should be applicable on a case-by-case basis.

It is recommended that the late-arrival and early-release policies be implemented by establishing codes for the various reasons of early release. Below are sample codes that have been used in the field:

1. Off-site enrichment programs
2. Family emergency
3. Medical appointment
4. Transportation
5. Child accident/injury
6. Safety issues (darkness, weather)
7. Participation in school athletic programs and team sports
8. Other conditions (state reasons)

Additional guidance on late-arrival and early-release guidance is available on the CDE's Late Arrival and Early Release Guidance Web page at <http://www.cde.ca.gov/ls/ba/cp/earlyreleaseguide.asp>.

D. Sign-in/Sign-out Procedures

15. Q—Are sign-in and sign-out procedures required in expanded learning programs?

A—Yes. For monitoring purposes, all grantees should develop an attendance accounting system to track compliance with early release and ensure the safety of students. Sign-in and sign-out procedures ensure adequate safeguards and a level of integrity acceptable to an auditor or during a Federal Program Monitoring (FPM) visit. The grantee must also include the early-release and late-arrival procedures at each expanded learning program site to reflect accurate program attendance. Sign-in/sign-out sheets are auditable records for attendance compliance.

Promising Practices—Findings from program audits suggest formatting sign-in sheets with numbered lines for each student to write on to avoid having more than one name on the same line, a column for sign-out time and also a column to enter the reason for early-release from the

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program. Concern for student safety suggests that columns for the time the student left the program and with who is picking the student up should be part of the procedure, and entered on the sign-out sheets.

16. Q—Can 21st CCLC programs adopt electronic sign-in and sign-out for students attending our expanded learning program?

A—Electronic sign-in and sign-out systems are not prohibited. Each student attending an expanded learning program must be closely monitored for safety, compliance, and accountability reasons. Whether using a manual (i.e. paper copies) or an electronic system, the accountability of students attending the expanded learning programs require a precise and rigorous method that ensures the safety of the students and accurate attendance reporting to the CDE.

Promising Practices—According to promising practices, sign-in and sign-out systems should do the following:

- Require that only authorized persons sign out a student from the program
- Record and track all sign in/out entries by student name, unique identifier, date, and time
- Identify, record, and track all entries or alterations made by the program staff
- Generate reports that identify input errors or inconsistencies
- Identify and record absences
- Require the reasons for late-arrival or early-release from the program
- Back up information on a daily basis and maintain the data for at least five years
- Prevent alterations of historical data

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To ensure the reliability of the system, the use of parallel systems (manual and electronic) during the first year of implementation is recommended. Checking one system against the other would ensure that the electronic system is operating as intended. In addition, control features should exist to prevent the system from being turned off.

If grant funds are to be used for the purchase of such a system, the purchase will have to be approved in advance by the CDE.

E. Programs Conducted Off-site

17. Q—Can a grantee operate a program in a location other than the school site?

A—Yes. The *EC* allows for an expanded learning program to operate on the grounds of a community park, recreational facility, or other site as approved by the CDE. Off-site programs must align the educational and literacy components of the program with the participating students' regular school program. No program located off school grounds will be approved unless safe transportation is provided for the students enrolled in the program (*EC* Section 8484.6[a]).

18. Q—Are field trips allowable for 21st CCLC and After School Education and Safety (ASES) Programs?

A—Yes. Educational field trips may be used to enhance the students' learning objectives and make it contextually relevant to students' experiences. For additional guidance, please see the CDE Field Trip and Recognition Guidance Web page at <http://www.cde.ca.gov/ls/ba/cp/fieldtripguide.asp>.

F. Summer Programs

19. Q—What is the definition of a summer grant and who may participate in a summer program?

A—Summer grant means funding to operate any programs in excess of 180 regular school days or during any combination of summer, intersession or vacation periods (*EC* Section 8482.1[b]).

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The 21st CCLC programs must serve the public or private schools that are outlined in their original grant application and these schools must also reside in their district. The law requires ongoing communication and outreach to these schools. If they would like to make a change to their program plan, this must be approved by the CDE. Priority for enrollment is given to students attending the schools in which the program is offered in the district. If funding allows, students outside of the school district may be enrolled. However, their attendance may not be counted.

The law allows a summer grant to provide services to any student enrolled in the LEA provided the following is in place:

- The student is in the appropriate grade level for the grant
- Priority enrollment is given to students enrolled in the school site for which the grant is awarded (i.e. the County, District, School [CDS] Code school site)
- Second priority enrollment is given to students enrolled in the LEA
- Attendance for non-LEA students **CANNOT** be counted towards the grant's attendance target

NOTE – The Summer Learning Implementation Committee is in the process of developing more Frequently Asked Questions regarding Summer/Supplemental programming. Once completed a link will be inserted to the document.

G. Before School Program Attendance

20.Q—Is there a daily minimum period of time a student must be in attendance in a before school program in order for a program to count a student's attendance for the day?

A—The *EC* states that a student who attends less than one-half of the daily program hours shall not be counted for the purposes of attendance (*EC* Section 8483.1[a][2][B]).

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21. Q—Is there a minimum amount of time programs have to operate during summer, intersession or vacation?

A—Yes. Programs electing to operating a before and after school component for the same pupils during summer, intersession or vacation must operate a minimum of four and one-half hours per day (*EC* Section 8483.2).

H. Attendance Requirements

22. Q—How do I submit an attendance report in the After School Support and Information System (ASSIST) to CDE?

A—The grantee submits two semi-annual attendance reports to CDE through the ASSIST database. To view your grant's required attendance report(s), log onto ASSIST and click the appropriate grant ID link. All required reports will be displayed under the Reports Due tab. All reports listed under Reports Due must be completed and submitted to ensure good standing and timely release of payments from the CDE. Once the attendance report is submitted to the CDE, past reports are displayed under the Report History tab for your historical reference. Attendance is calculated by adding the number of students in attendance every day of programming for the outlined reporting period. For more information about the ASSIST, refer to the [Fiscal Requirements, Reporting Accountability](#) on page 19.

23. Q—I made a mistake on my attendance report. How can I fix it?

A—Once a report is submitted electronically to the CDE, it can only be edited by EXLD staff. To request an edit to an ASSIST report, please contact your assigned regional analyst. A list of analysts and consultants can be found here:

<http://www.education.ca.gov/ls/ba/cp/regntwrkcontacts.asp>

24. Q—Can we get credit for attendance when we have to close our program due to a natural disaster, civil unrest, or imminent danger to pupils or staff?

A—The *EC* allows programs to temporarily close due to a natural disaster, civil unrest, or imminent danger to pupils or staff. In order to get attendance credit for closure due to these circumstances, grantees are required to submit an Attendance Relief Request Form to the EXLD with

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evidence that justifies the closure of the program. Upon acceptance of that evidence, and approval by the State Board of Education, the EXLD will apply the program's annual average daily attendance to the days the program was closed due to the natural disaster, civil unrest, or imminent danger to students (*EC* Section 8482.8[d]).

As noted above, to get attendance credit, programs must complete and submit the EXLD's Attendance Relief Request Form and provide one or more of the following as evidence:

- Request for Allowance of Attendance (form J-13A)
- School or district Web site announcement
- Copy of board minutes citing the closure
- Newspaper articles mentioning the natural disaster and its effect on the community
- Letter to parents or letter certifying closure signed by the superintendent or principal

Programs that fail to submit the required documentation by January 31 for closures during the previous calendar year will not be given attendance credit.

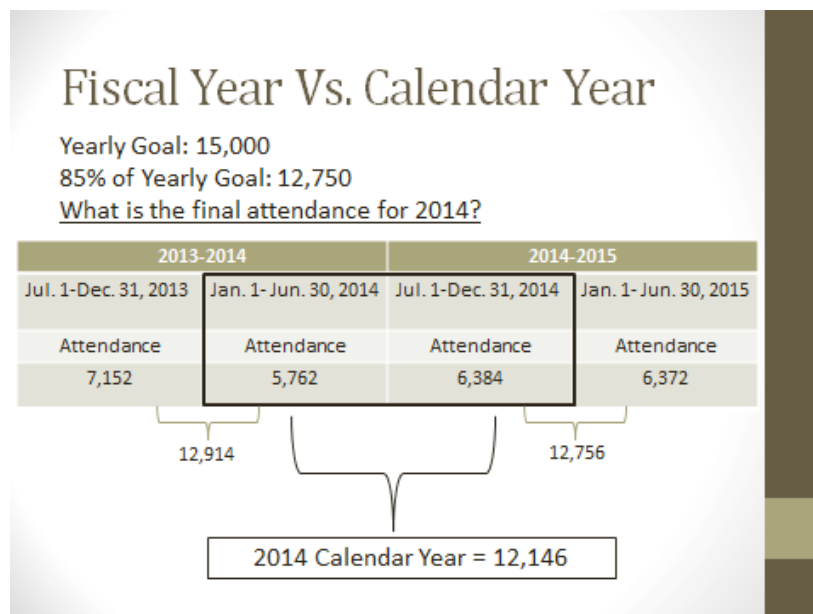
Q—Does the 21st CCLC Program require a minimum level of program attendance?

A—Yes. The *EC* requires that a 21st CCLC Program must meet a minimum of 75 percent of their attendance goal every year and must reach at least 85 percent of their attendance goal in the past two consecutive calendar years (*EC* Section 8483.7[a][1]).

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It is important to note that attendance is calculated by calendar year (January–December), not fiscal year (July–June). As illustrated in the graphic below, program sites will take the attendance from the second half of one school year and combine that with the attendance from the first half of the next school year to get the total number of students served in one calendar year.



25. Q—How do I calculate my annual attendance target?

A—To calculate the annual attendance target, simply divide the annual award amount by \$5.00 for before school programs or \$7.50 for after school programs (*EC* Section 8483.7).

Example 1: If an After School Base program is funded at \$112,500, then the annual attendance goal will be 15,000 students ($\$112,500 / 7.5 = 15,000$).

Example 2: If a Before School Supplemental/Summer grant program is funded \$33,750, then the annual attendance goal will be 6,750 students ($\$33,750 / \$5.00 = 6,750$).

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The consequences of not meeting the annual attendance requirement are discussed in [Grant Reductions](#) on beginning on page 19.

26. Q—Why is attendance so important for before and after school programs?

A—The purpose of before and after school programs are to support student success in school by providing academic support and enrichment opportunities. The legislature determined that regular attendance in the after school program would serve as the measure for demonstrating program success (*EC* Section 8483.7[a][1][A]).

27. Q—What are the attendance requirements for elementary students participating in a 21st CCLC Program?

A—The *EC* states that it is the intent of the Legislature that elementary school students participate in the full day of the program every day in which students participate (*EC* Section 8483[a][2]).

28. Q—What are the attendance requirements for middle/junior high school students participating in a 21st CCLC Program?

A—The *EC* states that it is the intent of the Legislature that middle school/junior high school students attend the program for a minimum of nine hours a week and three days a week to accomplish program goals (*EC* Section 8483[a][2]).

To provide the opportunity to develop an age-appropriate after school program for students in middle/junior high school, programs may implement a flexible attendance schedule. However, the *EC* requires that priority is given to middle/junior high school students who attend daily (*EC* Section 8483[a][3]).

The law requires the after school program to operate a minimum of 15 hours per week, and at least until 6:00 p.m. on every regular school day.

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I. Operational Requirements

29. Q—Are there operational requirements for the 21st CCLC expanded learning program?

A—Yes. The legislation governing the expanded learning program requires that programs provide students with a safe environment, academic support, and educational enrichment. Every student attending a school operating a program is eligible to participate in the program, subject to program capacity (*EC* Section 8482.6). All after school programs **must**:

- Begin immediately upon the conclusion of the regular school day (*EC* Section 8483[a][1])
- Operate at least until 6:00 p.m. (*EC* Section 8483[a][1])
- Operate a minimum of 15 hours per week (*EC* Section 8483[a][1])
- Operate every regular school day during the regular school year (*EC* Section 8483[a][1])
- Maintain a student-to-staff member ratio of no more than 20:1 (*EC* Section 8483.4)
- Offer a daily nutritious snack and/or meal (*EC* Section 8483.3[c][8]) that conforms to both state and federal standards
- Provide opportunities for physical activity (*EC* Section 8483.3[c][7])
- Provide all notices, reports, statements, and records to parents or guardians in English and the student's primary language when 15 percent or more of the students enrolled at the school site speak a primary language other than English. This is determined annually based on the language census data submitted to the CDE for the preceding year (*EC* Section 48985)

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30. Q—Are 21st CCLC programs permitted to close at any time during the school year?

A—Yes. The *EC* allows the option for after school programs to close for up to three days per year for the purpose of providing professional development to program staff using funds from the total local grant award (*EC* Section 8483.7(a)[1][C]).

Promising Practices—It is a Promising Practice to notify parents and families of the planned professional development days in advance to allow ample time for them to make alternative arrangements for their child/children for the after school hours on these designated days. All professional development training must be included in the program plan and listed on an annual calendar.

There is no accommodation made for the professional development days and subsequent lost attendance. Programs not meeting attendance requirements should consider this as it will affect grant reductions.

31. Q—If there is a regular school minimum day schedule, what time should the after school program start on that day?

A—Every school operating an after school program must begin each day of the after school program immediately upon the conclusion of the regular school day, which is any day in which instruction occurs, regardless of the length of the instructional period. The 21st CCLC programs must operate a minimum of 15 hours per week and remain open at least until 6:00 p.m. on every regular school day (*EC* Section 8483[a][1]).

J. Good Standing

32. Q—What is required for a program to be in “good standing?”

A—Good Standing Status is defined as follows:

- All attendance reports for grantees have been submitted prior to the reporting deadline and have been found by the EXLD to be complete

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- All expenditure reports for grantees have been submitted prior to the reporting deadline and have been found by the EXLD to be complete
- All annual outcome-based data for grantees has been submitted prior to the reporting deadline and have been found by the EXLD to be complete
- All annual audit findings for grantees have been found by the EXLD to be resolved or are in the process of being resolved to the satisfaction of the CDE
- All FPM findings for grantees have been found by the EXLD to be resolved or are in the process of being resolved to the satisfaction of the CDE

III. Grant Modifications

A. Grant Reductions

33. Q—If a grantee has failed to meet its annual attendance target, will the CDE reduce funding?

A—Yes. While the 21st CCLC Program sites should strive to meet 100 percent of its attendance target, programs are reduced under the following conditions:

- a. A 21st CCLC Program fails to achieve 75 percent of their annual attendance target in any given calendar year after the first year of receiving the grant;
- b. A 21st CCLC Program fails to achieve 85 percent of their annual attendance target in the past two consecutive calendar years, after the first year of receiving the grant.

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34. Q—When will reductions to 21st CCLC grant awards become effective?

A—Reductions to grant awards are identified by May and become effective in the next fiscal grant year (July 1). The AO-400s will reflect the reduced award amount.

35. Q—If a grantee has a school site that is not meeting its annual attendance target, can a grantee voluntarily reduce the funding to the level of students being served at the site?

A—Yes. The *EC* allows a grantee to voluntarily lower its annual grant amount if one or more sites are unable to meet the proposed pupil attendance levels for the previous calendar year(s). The CDE allows for an extra 5 percent grant cushion as an incentive to sites that voluntarily reduce their grant award. While involuntary grant reductions are given a 10 percent cushion above their actual attendance, a voluntary grant reduction is given a 15 percent cushion above actual attendance. The Voluntary Reduction Form is due to the EXLD at the beginning of each calendar year.

36. Q—What method does the CDE use to determine an involuntary grant reduction?

A—For new 21st CCLC program sites, the first year of attendance is not evaluated. Otherwise, attendance is analyzed by calendar year on an annual basis. The two most recent full calendar years will be measured for the following: the most recent calendar year data must meet a minimum of 75 percent of its attendance target; and the most recent two calendar years must meet a minimum of 85 percent. If the percentage falls below 75 percent in the most recent fiscal year, the CDE will adjust the grant to meet the actual attendance level plus a 10 percent cushion. If the percentage falls below 85 percent for two consecutive years, the CDE will use the best of the two year's actual attendance plus a 10 percent cushion.

Sample calculation using 11,250 students served as the best year's attendance for an After School Base program: $11,250 \times \$7.50 \times 1.10 = \$92,812.50$ (new after school base award amount).

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37. Q—Can a 21st CCLC site be reduced below \$50,000?

A—No. The *EC* states, “A total annual grant award for core funding and direct grants for a site serving elementary or middle school pupils shall be fifty thousand dollars (\$50,000) per year or more, consistent with federal requirements.” The minimum amount is \$50,000 per site which includes equitable access and family literacy (*EC* Section 8484.8[f]).

B. Transferring Funds Between Sites

38. Q—Can a grantee share grant funds with other school sites in its grant?

A—Yes. A grantee may allocate, with the CDE’s approval, up to 125 percent of the maximum total grant amount for an individual school, as long as the maximum total grant amount for all school programs administered by the program grantee is not exceeded. The school receiving the additional funds must have an established waiting list for enrollment, and the funds can only be transferred from a school that has met a minimum of 70 percent of its [attendance target](#) (*EC* sections 8483.7[a][8][A] and [B]). This transfer is only valid for one fiscal year.

IV. Fiscal Requirements

A. Reporting Accountability

39. Q—What is the ASSIST?

A—The ASSIST is an automated, online reporting system used to track information for the ASES and 21st CCLC Programs. The system allows interested applicants to obtain funding information and forms, and allows authorized grantees to log into the system and maintain grant contact information, revise grant budgets, submit quarterly expenditures and semi-annual attendance reports, check payment status, history and run informational reports.

40. Q—How is the ASSIST used?

A—The ASSIST is used to apply for before and after school funds administered by the CDE. Upon funding, each authorized agent is granted secure access with the ability to create additional accounts for

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after school staff. Registered users can maintain grant contact information, revise grant budgets, submit quarterly expenditures and semi-annual attendance reports, as well as check payment status and history. Additional information is available on the CDE ASSIST Web page at <http://www.cde.ca.gov/ls/ba/at/>.

41. Q—Where can grantees obtain information to learn how to use the ASSIST?

A—The CDE has ASSIST online tutorials that provide information and technical assistance (TA) on how to use the system. This information is posted on the CDE ASSIST Web page at <http://www.cde.ca.gov/ls/ba/at/>.

Note: For e-mail technical assistance, or to request additional users, contact the EXLD by e-mail at assist@cde.ca.gov.

42. Q—I am a new grantee to the 21st CCLC Program, how can I get an ASSIST logon?

A—Please contact your agency's authorized signatory (Superintendent for a school district, county office of education, board authorized agent for a direct-funded charter school, or Chief Executive Officer of a non-profit organization or a government agency (also referred to as SuperUser) to request a secure ASSIST logon. The CDE can only assign ASSIST access to the authorized signatory. All subsequent accounts have to be created from the grantee's SuperUser account. SuperUsers have the ability to create logon IDs for others within the agency, as well as reset passwords for all agency account owners.

43. Q—I am an ASSIST SuperUser. How do I create an additional account for a new staff member?

A—Click the **User Maintenance** link at the top of the screen. From the User Maintenance screen, click the **Add** button to add a User. Enter a unique user name and password for your new User, along with pertinent contact information. You may designate the Role as User or SuperUser. Once complete, click **Save**.

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44. Q—Is there a limit to the number of ASSIST accounts a grantee can have?

A—No. ASSIST will allow you to create as many user accounts as your agency needs.

45. Q—Due to special circumstances, our site did not operate an after school program this year. Can we use the funds next year?

A—No. Carryover of funds for 21st CCLC programs is not allowed. A program submitting zero attendance for one full fiscal year will be billed back for that funding at the end of the year. After the first year of the grant, reporting zero attendance may lead to a grant termination.

B. Indirect Costs

46. Q—What are indirect costs?

A—Indirect costs consist of agency wide business and administrative costs such as accounting, budgeting, payroll preparation, personnel management, purchasing, and centralized data processing. The standardized method for charging indirect costs to programs is through the indirect cost rate.

It is important that LEAs understand the difference between agency wide general administration expenditures (indirect costs) and school site or program-level expenditures (direct costs).

47. Q—How much of the grant award amount can be expended on indirect costs?

A—The *EC* states that a 21st CCLC grantee may expend no more than the CDE-approved indirect cost rate or five percent, whichever is less (*EC* Section 8483.9[a]). For more information please refer to the CDE Indirect Cost Rate (ICR) Web page at <http://www.cde.ca.gov/fg/ac/ic/>.

C. Administrative Costs

48. Q—What are administrative costs?

A—Costs related to administration can include both direct program charges (salary costs related to preparing program plans, developing

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budgets, monitoring activities, travel costs for program activities, rental or purchase of program-specific office equipment or supplies, and rental and maintenance of program office space) and indirect charges for general administration of the program (personnel, payroll, accounting, procurement, or data processing). Any cost, direct or indirect, that supports management of the program is considered administrative in nature.

49. Q—How much of the grant award amount can be expended on administrative costs?

A—A 21st CCLC grantee may expend no more than 15 percent of the grant funding on administrative costs. Administrative costs include indirect costs as described in the above response (*EC* Section 8484.[e][3][b]). If the grantee subcontracts out to another provider, the combined administrative and indirect cost for the grantee and the subcontractor cannot exceed 15 percent.

D. Direct Services Costs

50. Q—What are direct service costs?

A—These are costs for staff and services that provide a measurable, direct benefit at the program site (*EC* Section 8483.9[c]). Examples of direct costs easily identified with particular programs are staff salaries, bus driver salaries, and supplies.

51. Q— How much of the grant award amount must be expended on direct services to students?

A—The *EC* requires that a 21st CCLC grantee must spend at least 85 percent of the grant funding on direct services to students (*EC* Section 8483.9[c]).

52. Q—Is the cost of the site supervisor considered a direct service?

A—Per *EC* Section 8483.9[c], the cost of a program site supervisor may be included as direct service provided that at least 85 percent of the site supervisor's time is spent at the program site.

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E. Allowable Costs

53. Q—What are the allowable costs for after school programs?

A—Federal Office of Management and Budget (OMB) Uniform Guidance discusses general principles for determining allowable costs and in subsection C, discusses basic guideline factors affecting allowability of costs. It states, in part, to be allowable under federal awards, costs must meet the following general criteria:

- a. Funds are used in compliance with all applicable Federal statutory and regulatory provisions
- b. Costs are reasonable and necessary for operating these programs
- c. The performance of the award as related to the use of funds will be clearly documented according to performance goals agreed to by the Federal agencies providing the funds
- d. Funds are not used for general expenses required to carry out other responsibilities of the non-federal entity or its sub-recipients that are not directly or indirectly related to performance on the award

There are circumstances, where it is not immediately clear whether a cost is allowable. In those situations, the CDE EXLD interprets allowable costs to mean that as long as the grantee and/or the contractors are able to document and demonstrate that a particular activity cost is part of a lesson plan that has specifically stated educational objectives, it can be allowed. However, allowable costs are for the auditor to review the evidence provided and use his/her professional judgment to determine if the cost is necessary, reasonable, and adequately documented for the particular event.

For more information on Federal OMB Uniform Guidance, please visit the following Web page at <https://www2.ed.gov/policy/fund/guid/uniform-guidance/index.html>.

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F. Dual-funded Program Sites

54. Q—What is a dual-funded program site?

A—A dual-funded program site is one that receives both state ASES funding and federal 21st CCLC funding.

55. Q—How is student attendance counted at a dual-funded site?

A—This is dependent upon how the program is operated.

1. The site is operated as two separate programs with separate staff and activities. This is an instance in which two separate programs are simply located at one site without further connection. In this case, student attendance must be counted separately for each program and the student attendance counts are locked into only one of the programs.
2. The site is operated as one program with shared staff and activities. This is an instance in which the two programs are operated as one. In this case, the program has the option of counting attendance in the following way:
 - a. Student attendance should first be counted towards the state funded ASES program up to 85 percent of the ASES attendance target.
 - b. After 85 percent of the ASES attendance target has been met the remaining attendance may be applied towards the 21st CCLC program.

In this second scenario, sites do not have to lock a student's attendance into one specific grant for reporting attendance. Sites cannot report the same student to both grants on any given school day in the attendance report submitted to CDE. However, there may be times when a student is counted towards the ASES grant on a given school day and to the 21st grant on another given school day depending on the fluctuation of daily attendance.

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G. Supplement vs. Supplant

56. Q—What are the grant requirements about supplanting?

A—Grant funds must supplement, not supplant, existing services. Programs are prohibited from using 21st CCLC funds to pay for existing levels of service. A grantee may not stop or reduce another after school program and supplant it with the federally supported 21st CCLC funds (*EC* Section 8483.7[b]).

57. Q—What is supplanting?

A—This term means **"to take the place of."** For example, if a particular activity last year was paid with general funds, the same activity this year cannot be paid for with 21st CCLC funds or it will be considered supplanting.

58. Q—What is supplementing?

A—This term is defined as **"to add to."** For example, an agency may increase its existing state-funded student enrollment in a program by using new federal funds to increase the number of students in the program.

59. Q—What is the difference between supplementing versus supplanting?

A—A grantee using 21st CCLC funds to increase the student population being served will be supplementing, such as adding a new class or a new site to accommodate additional students. However, if the 21st CCLC funds were used to replace a program which was initially funded with other funds, it is considered supplanting and prohibited by law.

Any item, including equipment purchased with ASES or 21st CCLC funds may only be used for before and after school program. Use of this equipment for the regular day school would be considered supplanting. Any services purchased with ASES or 21st CCLC funds may only be used for before and after school programs to avoid supplanting.

Promising Practice—If an item is purchased with the intent to be used by the after school program and the instructional day, the program can create a cost-share agreement where both parties are able to utilize the

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item and are held fiscally responsible. For example, the instructional day would pay for two-thirds of the item because they are using an average of six hours a day, and the after school program would pay for one-third of the item because they are using it three hours per day.

H. Fiscal Agent

60. Q—What is a fiscal agent and who may serve as a fiscal agent for an after school program?

A—A fiscal agent is the fiscally responsible partner in a co-application that receives the funding. For additional information, access the most recent 21st CCLC RFA, available on the CDE Funding and Fiscal Management Web page at: <http://www.cde.ca.gov/ls/ba/as/fiscal.asp>.

I. Expenditure Reports

61. Q—What are the expenditure reporting requirements?

A—The law requires that 21st CCLC programs submit four quarterly expenditure reports. All 21st CCLC grantees must submit quarterly expenditure reports to the CDE through the ASSIST online reporting system. Programs may not carry over funds from year to year. All funds must be obligated by June 30 and liquidated by September 30. Grantees may submit a close out expenditure report by September 30. The 21st CCLC Quarterly Expenditure Report Instructions and Quarterly Expenditure Report (template) are posted on the CDE Budget and Reporting Forms Web page at <http://www.cde.ca.gov/ls/ba/cp/cclcforms.asp>.

The EC Section 8483.7 authorizes the CDE to withhold grant award payments for the failure to comply with the reporting requirements.

62. Q—How do I submit a grant expenditure report?

A—After a budget is submitted into the ASSIST and approved by the CDE, grant expenditures are reported in ASSIST. Once the grantee has submitted the quarterly expenditures, all required expenditure reports are automatically generated in ASSIST one day after the end of the [quarterly reporting period](#). To view your grant's required expenditure report(s), log onto ASSIST and click the appropriate grant ID link. All required reports will be displayed under the Reports Due tab. All reports listed under Reports Due must be submitted to ensure good standing

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and timely payments. Once a report is submitted to the CDE, they will be displayed under the Report History tab for your historical reference. For further assistance, contact your CDE regional Fiscal Analyst. The list of the CDE Fiscal Analysts and the region(s) to which they are assigned is posted on the CDE Regional Technical Assistance Contacts Web page at <http://www.cde.ca.gov/ls/ba/cp/regntwrkcontacts.asp>.

63. Q—When are expenditure reports due?

A—Expenditure reports are required every October, January, April, and July. For more details, please see the CDE Reporting Due Dates Web page at <http://www.cde.ca.gov/ls/ba/as/duedates.asp>.

64. Q—What happens if a grantee does not expend all grant funds, or expends less than actually disbursed?

A—The CDE requires that a grantee return all unexpended funds. Grant payments will be made up to the lesser of the grant award or the expenditures to date. No carryover of 21st CCLC funds is allowed. During the year-end closeout process, the CDE will determine if an overpayment has been made and invoice the grantee accordingly (*EC* Section 8483.7[a][1][A]).

65. Q—What if changes need to be made after submitting an expenditure report?

A—Grantees should contact their assigned regional Fiscal Analyst for all ASSIST revisions. For help locating your assigned CDE staff, see the CDE Regional Technical Assistance Contacts Web page at <http://www.cde.ca.gov/ls/ba/cp/regntwrkcontacts.asp>.

66. Q—Where can grantees obtain additional information about expenditure reports?

A—Detailed instructions for submitting expenditure reports are provided in the ASSIST tutorials posted on CDE ASSIST Web page at <http://www.cde.ca.gov/ls/ba/at/>.

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V. Program Requirements

A. Staff Qualifications

67. Q—What are the qualifications for after school staff who directly supervise students?

A—The *EC* requires that staff members who directly supervise students meet the district's qualifications for an instructional aide. Documentation that demonstrates this requirement should be maintained for audit and state compliance review purposes (*EC* Section 8483.4, *EC* sections 45330, and *EC* sections 45340–45349).

B. Staff-to-Pupil Ratio

68. Q—What staff-to-pupil ratio is required?

A—The *EC* requires the administrator to ensure that the program maintains a staff-to-pupil ratio of at least one staff to twenty students (1:20) (*EC* Section 8483.4).

69. Q—Can 21st CCLC or ASES Program funds be used to engage youth as workers within elementary/middle or high school after school programs?

A—The CDE does not encourage using ASES or 21st CCLC funds to employ high school students, even outside of the 1:20 ratio, unless the use of these funds was described in the program plan or grant proposal that was submitted and approved by CDE.

Other considerations include:

- Governing the employment of young people under the age of 18 requires:
 - Obtaining a work permit in advance of employment
 - Establishing a number of hours a young person may work in any given day or week
 - Other working conditions

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- Staffing requirements:
 - Meet the minimum qualifications of an instructional aid
 - Currently cannot be counted towards the 20:1 ratio

Note: Any amendments to the program plan or the grant proposal must be submitted to the CDE for approval.

C. Licensing Requirements

70.Q—Do before and after school programs have to be licensed?

A—No. State and federally funded before and after school programs are exempt from licensing requirements (*EC* Section 8484.3 [a]).

D. Health Screening and Fingerprint Clearance

71.Q—What are the requirements regarding health screening and fingerprint clearance?

A—All program staff and volunteers are subject to the health screening and fingerprint clearance requirements in current law and district policy for school personnel and volunteers in the school district (*EC* Section 8483.4).

E. Site Supervisors

72.Q—Do school site principals approve the selection of site supervisors?

A—Yes. The *EC* requires that the selection of program site supervisors be subject to the approval of the school site principal (*EC* Section 8483.4).

F. Records Retention

73.Q—How long does a 21st CCLC Program have to keep its records?

A—The *EC* requires grantees to maintain documentation (electronic or hard copy) of the after school program plan for a minimum of five years. The CDE shall review the program plan and historical documentation during site visits (*EC* sections 8482.3[g][1][F] and [2]). Grantees are

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also responsible for maintaining records for all of their subcontracted providers.

Promising Practices—21st CCLC Program grantees are recommended to maintain attendance, expenditure, and evaluation reports, along with supporting documentation, for a minimum of five years, and the department shall monitor this review as part of its onsite monitoring process.

G. Disposal of Equipment

74. Q—What are the rules for disposing of equipment purchased with 21st CCLC funds?

A—If a program closes or if the equipment purchased with federal funds is no longer needed for the original 21st CCLC project, then according to the U.S. Education Department General Administrative Regulations (EDGAR), the equipment may be used by other school sites under the grantee’s authority in the following manner (depending upon the type of grantee):

- **LEA:** When no longer needed for the original program, the equipment may be used for other activities currently or previously supported by **any** federal agency cited in the Code of Federal Regulations (CFR) (34 CFR 80.32[c]).
- **Non-profits or Institute of Higher Learning (IHL):** The equipment must be used in connection with other federally sponsored activities in the following order (34 CFR 74.34[c]):
 - United States Department of Education (ED) sponsored programs (e.g., Title I)
 - Non-ED sponsored federal programs

Regardless of the institution type, because of allocation requirements, the receiving federal program using the equipment may have to track their share of the cost depending on the amount of time the program uses the equipment.

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H. Program Plan

75.Q—What are the requirements for 21st CCLC grantees to have a program plan?

A—For 21st CCLC funding, the program plan is submitted as part of the application process, is reviewed and rated as part of a competitive funding process, and remains the program plan for the duration of the grant. The program plan may be altered only with prior approval from the CDE.

76.Q—What are the rules for disposing of equipment purchased with 21st CCLC funds, if there are no other federally funded programs run by grantee?

A—If there aren't any other federally funded programs run by the grantee, the following EDGAR disposition rules must be followed:

- **LEA:** When the equipment is no longer needed for the original program or for other activities currently or previously supported by a federal agency, disposition will be as follows:
 1. Equipment with a current per unit fair market value **over \$5,000** may be retained or sold and ED must receive an amount calculated by multiplying the current market value or proceeds from the sale by ED's share of the equipment (34 CFR 80.32[e][2]).
 2. Equipment with a current per unit fair market value of **less than \$5,000** may be retained, sold or otherwise disposed of with no further obligation to ED. However, we recommend maintaining records describing the equipment's disposition and use after disposition (34 CFR 80.32[e][1]).
- **Non-profits or IHL:** When the equipment is no longer needed for the original program or for other activities currently or previously supported by a federal agency, disposition should be as follows:
 1. For equipment with a current per unit fair market value **over \$5,000**, the recipient may retain equipment for other uses provided that compensation is made to ED. Thus, the

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nonprofit or IHL may use the equipment for non-federal programs assuming ED receives the appropriate compensation (34 CFR 74.34[g][1]). If the nonprofit or IHL no longer needs the equipment at all, it must request disposition instructions from ED (34 CFR 74.34[g][2]).

2. The EDGAR does not specifically address disposal for equipment with a current fair market value **under \$5,000**, therefore it is reasonable to assume that there is no obligation to ED if the equipment is valued at less than \$5,000; however, good practice is to maintain documentation of disposition and how the equipment is used after disposition.

I. Evaluation Data

77. Q—What evaluation data do we need to submit, and when is it due?

A—There are several data submission procedures for after school programs. This answer addresses annual review and evaluation data submission procedures only.

- **Annual Performance Report**
 - All 21st CCLC Grantees are required to provide information to the 21st CCLC Data Collection annually. The information is requested by the ED to respond to congressional, OMB, and other ED inquiries about the program.

For more information, please visit the 21st CCLC Annual Performance Report FAQs and Quick Guides located on The Tactile Group Web site at <https://21apr.ed.gov/>. The Tactile Group can be contacted by e-mail at 21apr@thetactilegroup.com or by phone at 1-888-282-4589.

- **Annual Outcome-Based Data for Evaluation**
 - Annual Outcome-Based Data for Evaluation are: (a) student level school day attendance on an annual basis, (b) program attendance on a semiannual basis, and (c) data-driven program quality improvement process.

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Additional measures may be developed and required by the CDE (*EC* Section 8484[a]).

Due date and other information about the Annual Outcome-Based Data for Evaluation and the process can be found on the CDE Annual Outcome-Based Data for Evaluation Web Page at <http://www.cde.ca.gov/ls/ba/as/evaluation.asp>.

J. Circumstances for Payment Withhold or Grant Termination

78. Q—What are the circumstances that would cause the CDE to withhold grant payments or terminate a grant for non-compliance?

A—The CDE will withhold the grant payment for a grant if the fiscal or attendance reporting remains outstanding; payment will be withheld until the reports have been filed with the CDE (*EC* Section 8483.7[a][1][A][vi]). The CDE may terminate the grant of any site that does not comply with the fiscal/expenditures reporting, attendance reporting, or annual outcome-based data for evaluations reporting (*EC* Section 8483.7[a][1][A][vi]).

K. Eligibility Requirements for Students

79. Q—Who may participate in a 21st CCLC Program?

A—21st CCLC programs may serve students in kindergarten and grades one through nine (K–9), inclusive, at participating public elementary, middle, junior high, and charter schools (*EC* Section 8482.3[a]). Every student attending a school operating a program is eligible to participate in the program, subject to program capacity (*EC* Section 8482.6).

Promising Practices—The priority, if any, for student program participation based on academic needs should be detailed in the program plan under “Program Goals and Requirements” in the instructions for creating a program plan which can be found in the CDE Program Plan Guide for Grantees Word document at <http://www.cde.ca.gov/ls/ba/as/documents/programplanguide.doc>.

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80. Q—Can Transitional Kindergarten (TK) students be served in a 21st CCLC Program?

A—Yes. The CDE considers TK students to be a subset of kindergarten, and may be served in a 21st CCLC Program (*EC* Section 8482.3 [a]).

81. Q—Are 21st CCLC programs required to provide services to students with special needs?

A—Yes. State and federal law requires that students with disabilities cannot be denied access to federally funded programs. However, LEAs should consult with their legal departments on the interpretation of state and federal law and the requirements for accommodation at the district and site level (*Americans with Disabilities Act* Section 504 and *EC* sections 200, 220, 8482.6, and 11135[a]).

Promising Practices—The CDE suggests the following components to create a robust program to provide for students with special needs:

- Dedicated administrator to manage the program
- No automatic enrollment—all students have a waiting period to identify what the child’s needs are and to plan support
- Indicate on the application that the student needs extra support
- Identify accommodations to determine if a program has to delay enrollment to train staff, make modifications, or work with parents to get regional assistance
- If an LEA subcontracts the administration of the after school program, the Memorandum of Understanding (MOU) or subcontract agreement should include language that requires that students with disabilities should be provided access to the program and cannot be discriminated against on the basis of their disability

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L. Transportation

82. Q—Can 21st CCLC funding be used to pay for busing students?

A—Yes. The *EC* considers transportation an allowable expenditure. In addition, all 21st CCLC grantees that received an optional Equitable Access grant, and identified student transportation in that plan, may use these funds to pay for transportation costs (*EC* Section 8484.6[a]).

M. Nutrition Issues

83. Q—Are grantees required to provide breakfast for students in the before school program?

A—Yes. The *EC* requires that every before school program provide a breakfast meal to all program participants (*EC* Section 8483.1[a][3][c]).

84. Q—Are grantees required to provide snacks for students in the after school program?

A—Yes. The *EC* requires that every after school program provide a daily nutritious snack or a supper to all program participants. The snack, if served, must conform to the nutrition standards defined in *EC* sections 49430-49432. The supper, if served, must conform to the nutrition standards of the United States Department of Agriculture's at risk after school meal component of the Child and Adult Care Food Program (*EC* Section 8482.3[d][1] & [2]).

85. Q—Are there resources to help after school programs provide healthy snacks?

A—Yes. A variety of resources are listed on the CDE After School Web page at <http://www.cde.ca.gov/ls/nu/as/>. These resources include information on federal reimbursable snack programs and a calculator to determine if the individual snacks provided meet the nutritional requirements.

86. Q—Can an after school program administer medication to students?

A—The CDE does not have a standard for administering medication in after school programs. Such practices are a local decision.

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VI. Federal Program Monitoring and Audit

A. Federal Program Monitoring

87.Q—What is FPM?

A—State and federal laws require the CDE to monitor the implementation of programs. The FPM Program is one of the processes the CDE uses to ensure that grantees are fulfilling their responsibility for operating programs that meet statutory requirements. Detailed information about the FPM process is posted on the CDE FPM Web page at <http://www.cde.ca.gov/ta/cr/>.

88.Q—In case of an audit or FPM, what documentation is the grantee required to present?

A—The *EC* requires grantees to follow all fiscal reporting and auditing standards established by the department (*EC* Section 8482.3[f][5]).

Promising Practice—Have the following documents ready and made available to the auditor and/or the reviewer during an audit or FPM, including, but not limited to:

- Program Plan
- Late Arrival and Early Release Policy
- Students' sign in/out records
- Staff personnel records
- Inventory of purchased individual items that cost over \$500
- Expenditure reports
- MOUs with subcontractors and program sites

For more information refer to the Before and After School FPM instrument located on the CDE Compliance Monitoring, Program Instruments Web page at <http://www.cde.ca.gov/ta/cr/>.

B. Audit

89.Q—What are the audit requirements for 21st CCLC programs?

A—The *EC* requires that all agencies receiving 21st CCLC funds, undergo an annual financial and compliance audit, and abide by generally accepted accounting principles and recordkeeping

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requirements. The grantee is required to maintain auditable records, which must be made available, upon request, to representatives of the CDE, other governmental agencies and auditors for monitoring, reviews, and audits. Documentation such as the Program Plan shall be kept for a minimum of five years. In cases where audit findings by a state agency remain unresolved, all records must be maintained until the audit is resolved (*EC* sections 8482.3[f][5], 41020[b][4], and 8482.3[g][1][F]).

90. Q—What happens if there are audit findings?

A—The grantee has the opportunity to address each finding and recommendation made by the auditor. If the grantee is in agreement with the finding, the response normally identifies what corrective action will be taken to ensure the conditions of the finding are not continued in the future.

The grantee's independent auditor will submit the audit report to the CDE. The CDE's Regional Consultant will provide TA to the grantee and obtain additional documents to verify that corrective action has been implemented. This information will be utilized to resolve the audit finding.

Note: A reduction in attendance due to an audit finding may result in grant reduction.

VII. Technical Assistance

A. System of Support for Expanded Learning Leads

91. Q—What type of TA is provided by the System of Support for Expanded Learning (SSEL) Leads?

A—SSEL Leads provide field-based TA and support in each of the 11 service regions of the California County Superintendents' Educational Services Association. Each region has at least one SSEL Lead and may have more than one county providing TA. This includes training and support related to accessing local, regional, and statewide resources, as well as directly supporting grantees at the site level and through regional events. The two main areas of focus of the SSEL Leads are: (1) to provide TA to all grantees and sites to support implementation of programs that fully address all ASES and 21st CCLC requirements and (2) to build capacity throughout the region they serve by developing,

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implementing, and sustaining support for effective before and after school programs. SSEL Leads respond to questions that are related to program operational procedures and legal requirements, attendance, resources for programs, as well as professional development needs. A list of the SSEL Lead contacts is posted on the CDE Regional Technical Assistance Contacts Web page at <http://www.cde.ca.gov/ls/ba/cp/regntwrkcontacts.asp>.

B. California Department of Education Expanded Learning Division Regional Consultants and Fiscal Analysts

92. Q—What type of questions should grantees ask the Regional Consultants working in the CDE EXLD?

A—Regional Consultants in the CDE EXLD provide program, administrative, and fiscal policy support to expanded learning program grantees; guidance to grantees and LEAs on the interpretation and administration of the legal requirements and guidelines of grants; and support in understanding applicable law, policy, infrastructure, state standards, and assessment and accountability systems. The list of the CDE Regional Consultants is posted on the CDE Regional Technical Assistance Contacts Web page at <http://www.cde.ca.gov/ls/ba/cp/regntwrkcontacts.asp>.

93. Q—What types of questions should grantees ask the Fiscal Analysts working in the EXLD at the CDE?

A—Fiscal Analysts in the CDE EXLD provide support to grantees with budget transfers, expenditure reports, AO-400 grant awards, attendance reports, grant reductions, and ASSIST use and corrections. The list of the CDE EXLD Fiscal Analysts and the region(s) to which they are assigned is posted on the CDE Regional Technical Assistance Contacts Web page at <http://www.cde.ca.gov/ls/ba/cp/regntwrkcontacts.asp>.

C. Other Technical Assistance

94. Q—Are there other TA resources available?

A—Yes. The CDE funds a variety of efforts to address specific after school needs. These include:

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- The **California After School Network** (CAN) is funded by the CDE and helps after school program providers increase the knowledge, capacity and competency of after school programs; it also assists in the development of tools and resources to support high quality after school programs. Additionally, the CAN provides leadership and links to state policy makers, offering a collective voice to support policies, research, public awareness campaigns, and innovative strategies. Additional information and resources are posted on the CAN Web site at <http://www.afterschoolnetwork.org/>.
- The **After School Assistance Providers** (ASAPconnect) links out-of-school-time programs and assistance providers so you can partner more effectively, expand capabilities and improve program quality. After school program staff can use our ASAPconnect Directory to find relevant, up-to-date information about effective training, mentoring, coaching and consulting. Searches can be custom-tailored to your specific program improvement needs. Additional information and resources are posted on the ASAPconnect Web site at <http://asapconnect.org/>.

95. Q—Is there a resource that can assist us in determining what kind of TA our program might need?

A—Yes. [*A Crosswalk Between The Quality Standards for Expanded Learning and Program Quality Assessment Tools \(Crosswalk\)*](#) (1.50 MB) is a report that includes a review of seven tools that assess program quality in the field at both the point-of-service level and the programmatic management level. This report centers around a metric indicating the degree to which each tool supports assessment of the Quality Standards. This guide illuminates the overlap between currently available assessment tools and the 12 Quality Standards, as well as identified gaps in alignment. It concludes with a list of helpful resources that provide additional information on expanded learning program quality. The SSEL Leads may have other resources and tools available to help the programs in their local communities.

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